The Use of Land for Resource **Development: A Once and Future ESG Framework**

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Scot Anderson, Hogan Lovells



Environmenta social and governance *"It is good to put your life in other people's hands."*

— T.H. White, <u>The Once and Future King</u>





"There are two spiritual dangers in not owning a farm. One is the danger of supposing that breakfast comes from the grocery, and the other that heat comes from the furnace."

Aldo Leopold, A Sand County Almanac.

Environmental, Social, and Governance ("ESG")

- Environmental: How a company performs as a steward of its surrounding environment, human health, and nature.
- Social: How a company interacts with its employees, suppliers, customers, and the community in which it operates.
- Governance: A company's leadership, executive pay, audits, internal controls, and shareholder rights.



Sustainable development is development that meets the needs of the present without compromising the ability of future generations to meet their own needs

World Commission on Environment and Development (Brundtland Commission 1987)

United Nations Sustainable Development Goals





(1)



~



UNEP Finance Initiative Innovative financing for sustainability

A legal framework for the integration of environmental, social and governance issues into institutional investment

Produced for the Asset Management Working Group of the UNEP Finance Initiative

October 2005

Where did "ESG" come from?

The first group to coin the phrase ESG was the United Nations Environment Programme Initiative in the Freshfields Report in October 2005. According to Paul Clements-Hunt who was leading this work at the time, the initial view was that it should be called GES since they believed Governance was most the important area, followed by Environmental and Social. But it was decided that GES was "not so catchy, not so sexy". Instead, they thought the E was "sexy" upfront, and that the S should go in the middle as it was most likely to be "flicked off the end by Milton Friedmanesque lobbyists". And that's how they decided upon ESG as the winning acronym. It was subsequently "concretised" into sustainable finance and responsible investment in the ECOSOC Chamber at UNHQ. Paul Clement-Hunts concludes: "We never could have imagined where it would end up."

https://www.esganalytics.io/insights/where-did-the-term-esg-come-from-anyway

Climate Change and ESG



Security and Exchange Commission

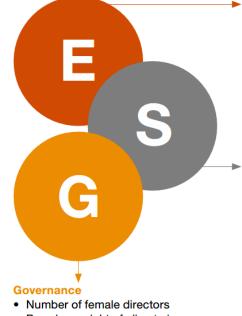
- Climate Change Disclosure Proposed Rule (March 2022)
- Climate and ESG Task Force in the Division of Enforcement
- Division of Examinations greater focus on climate change risk
- Sample letter from Division of Corporate Finance:
 - CSR Reports
 - Risk Factors
 - Management's Discussion and Analysis of Financial Condition and Results of Operations



PWC: Making Sense of ESG



Examples of ESG metrics



- Board oversight of climate issues
- Number of minority directors
- Executive compensation

Environmental

- · Carbon emissions
- Number of water-intensive operations in locations of high baseline water stress
- · Percent of reduction in energy used in our facilities
- Percent of products sustainably sourced/manufactured
- · Amount of management pay tied to climate response targets
- Sensitivity of earnings to price on carbon aligned to the Paris Accord
- Tons of toxic waste
- Social
- Types of employee wellness initiatives
- · Percent of employees digitally upskilled
- · Median hourly gender pay gap
- Percent of employee retention
- Percent of employees retrained after automation impact
 on their positions
- Percent of gender and racial/ethnic group representation for management and all other employees
- Number of suppliers identified with high-risk labor conditions and actions taken

Biodiversity in the Next Driver of ESG



Resources and Land Use









Oil and Gas



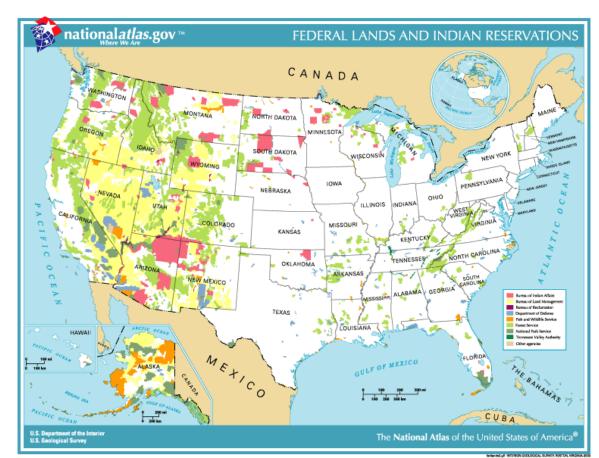
Where the Oil Is

Figure 2. U.S. Lower 48 tight oil and shale gas plays



Source: U.S. Energy Information Administration.

Federal Public Lands and Indian Lands



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Energy production by source Energy consumption by fuel AEO2022 Reference case AEO2022 Reference case quadrillion British thermal units quadrillion British thermal units 2021 2021 50 50 dry natural history projections projections history petroleum gas and other 40 40 liquids crude oil and natural gas lease condensate 30 30 coal other other renewable renewable 20 20 energy energy coal natural gas 10 10 nuclear plant liquids hydro nuclear liauid hydro 0 0 biofuels 2000 2010 2020 2030 1990 2000 2010 2020 2030 2040 2050 1990 2040 2050

Note: Biofuels are shown separately and included in petroleum and other liquids.

- Environmental
 - Permitting
 - Climate Change
 - Midstream/Upstream
- Social
 - Consultation
- Governance
 - Reporting
 - Net Zero and Measurement
 - Scope 1, Scope 2, Scope 3

Consultation

- Free Prior Informed Consent
- Legal Requirements for Consultation

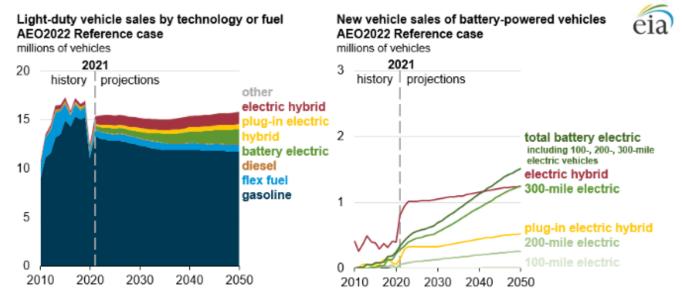


Mining

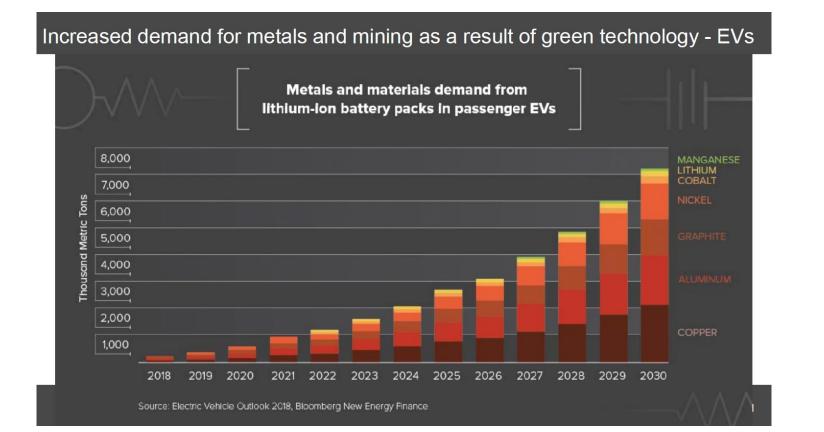


Motor gasoline remains the most prevalent transportation fuel despite electric vehicles gaining market share

Figure 1.



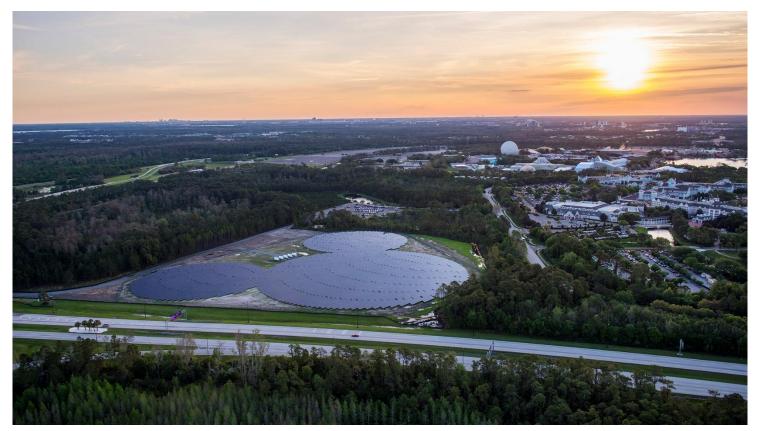
Source: U.S. Energy Information Administration, Annual Energy Outlook 2022 (AEO2022) Reference case



ESG

- Environmental
 - Reclamation
 - Energy Transition
 - Zero Discharge
- Social
 - Stakeholder Engagement
- Governance
 - Transparency (EITI)
 - Supply Chain

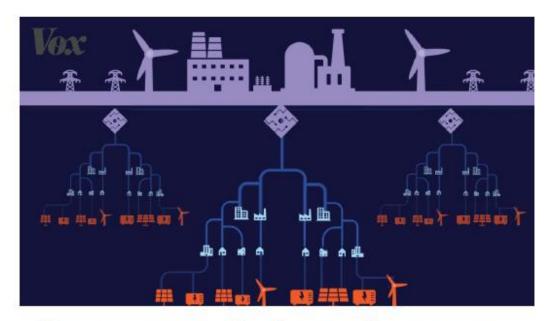
Power and Renewables





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Clean energy technologies threaten to overwhelm the grid. Here's how it can adapt.

Washington Dam Removal Would Cost Billions to Replace Related Services, Report Says

Draft report looks at costs to energy, transportation

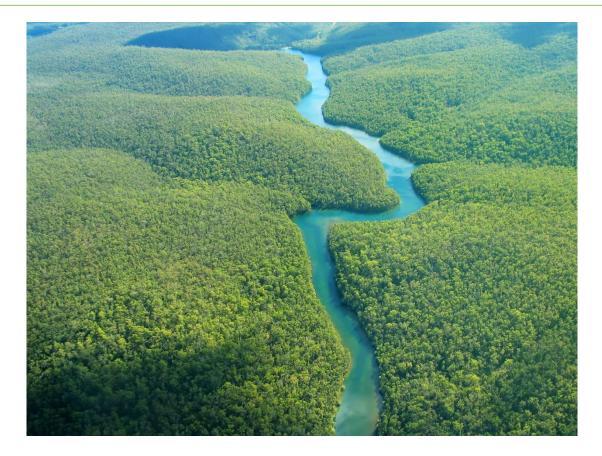
By James Leggate



Ice Harbor Lock and Dam is located near Burbank, Wash. A draft report looks at costs associated with breaching the dam, along with the Lower Monumental, Little Goose and Lower Granite dams on the Snake River.

- Environmental
 - Siting Issues
- Social
 - Energy Transition
 - Stakeholder Engagement
- Governance
 - Offsets and Credits
 - Road to Net Zero
 - Reporting and Metrics

Water



Water as a Resource

